

((Translation from French by BMF))

Mr. Lukas Straumann
Bruno Manser Fund
Heuberg 25
CH-4051 Basel
SWITZERLAND

9 March 2009

Dear Sir,

Thank you for having drawn Accor's attention to the complaints voiced by the local communities of Malaysia's Middle Baram region concerning the Interhill Corporation.

According to the information you provided us with, the logging activities of this group have seriously affected the traditional way of life of these communities, while a number of employees have been guilty of particularly serious offences.

As you know, in 2005, Accor joined the Permata Kenyalang real-estate corporation in Malaysia, which is owned by Interhill, with a view to opening a Novotel hotel in the city of Kuching.

As you also know, Accor pursues constructive policies in the field of sustainable development all over the globe. In this respect, the Group is extremely sensitive to issues relating to the respect of local communities in conjunction with its activities, as well as towards the respect of the environment.

We have met those in charge at Interhill and we have presented them with Accor's commitment to mastering the impact of our activities on local communities. We have asked them to commit themselves, in writing, to the progressive establishment of social responsibility measures. We are expecting their answer within the next few days.

But we want to go further than this.

The maintenance of our commercial partnership requires the definition of realistic but significant targets. It similarly requires the establishment of a timetable, especially for the next six months, prior to the opening of the hotel. Finally, it requires a verification procedure to be drawn up in conjunction with our local teams.

In other words, we want our partnership to lead on to tangible progress.

In acting in this way, we are of the firm conviction that the network of non-governmental organizations which you are representing and the Accor Group are all pursuing similar aims, especially in relation to local development and to the battle against the sexual exploitation of children.

Our forthcoming meeting at your office in Basel will be particularly helpful in allowing us to engage in a constructive dialogue and to ensure that we do not overlook any individual concerns as we move forward in this matter.

Yours faithfully,

Hélène Roques
Director of Sustainable Development
Accor